



# Introduction

06. Acknowledgements

# bensons

## **01. Introduction:**

# Why our sustainability strategy is important

At Bensons we know sustainability isn't just a buzz-word - it's a call to action and a challenge we must meet.

Globally, we're faced with many challenges that at Bensons we cannot ignore, from the devastating effects that are already being and will continue to be felt by the climate crisis, bed poverty, unethical labour standards in supply chains and inequality.

We're **driven** to be better and so this strategy addresses how Bensons will **be devoted** to improving our impact on people and planet, working **together** towards a sustainable future. Our targets herein are just the start, we plan to accelerate our actions to meet each target as early as possible, reviewing our strategy on an annual basis. In the process we're **daring** to not only dream of a better world, but to work to create that world and be a spring for change within the bed sector.







"We know how important it is that Bensons plays its part in creating a sustainable future because none of us can sleep easy if we're not taking action. We've begun by creating this strategy which bridges the gap from Bensons today to the Bensons of tomorrow that we want to create, and we'll be accelerating our progress to get there."

- Nick Collard, CEO

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06. Acknowledgements



# **01. Introduction:** How we've created this strategy

#### Our Sustainability Focus Group brings **Together**

representatives across key areas of our business who together have shared their ideas for action and worked collaboratively to create this strategy.

We've engaged our people on what they think we could do to improve as a business across all areas of sustainability. Similarly, we have engaged consumers through our brand tracker.

We realise this is a team effort and we cannot reach the goals set out in this strategy without the effort of everyone at Bensons working **Together**, including our strategic partners.

Our sustainability strategy is based on our framework in Figure 1. We realise we have to do this **Together**, which is why it's important to us that our sustainability strategy is stakeholder focused, therefore the pillars are central to our framework.

Each of our pillars has a high-level objective which describes where we want to be at Bensons. We have then identified focus areas essential to our highlevel objectives and our targets sit within these focus areas.

## Bensons for Beds Sustainable Growth

Sustainability Focus Group & Board reporting

# Reporting standards & accreditations



Key points to reading our strategy:

- Our targets are highlighted in our "What we plan to do" timelines throughout this strategy
- 2. Our target years refer to Bensons financial years (FY)

3. Our baseline year is 2021

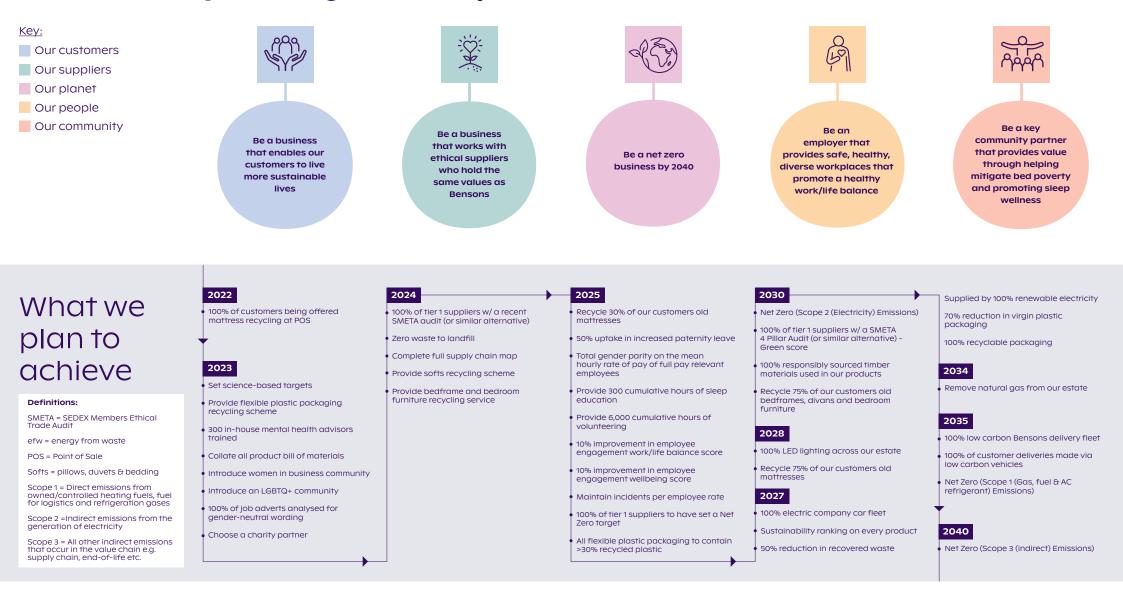
Figure 1. Our Sustainability strategy Framework

# Summary

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## 02. Summary: Our high level objectives



# UN Sustainable Development Goals (SDG's)

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# 03. United Nations Sustainable Development Goals (SDG's)

The Sustainable Development Goals (SDG's) were created by the United Nations (UN) in 2015 as a call to action for all companies. Together, the goals address the global sustainability challenge.

Bensons Together is guided by the UN Sustainable Development Goals, as they make up the foundation of our sustainability strategy framework (Figure 1).

We recognise that all of the 17 goals are interconnected and as we aim to frequently improve Bensons Together, we will keep the SDG's as a foundation for any future targets we introduce.

# SUSTAINABLE G ALS



# **Our targets**

**Our suppliers** 

**Our people** 

Our community



#### What we've done

#### 2018

Introduced mattress recycling services

Introduced divan recycling services

#### 2022

Offered mattress recycling at point of sale for all customers

#### What we plan to do

#### 2023

Provide flexible plastic packaging recycling scheme

#### 2024

Provide bedframe and bedroom furniture recycling service

Provide softs recycling scheme

#### 2027

Have sustainability rankings on every product



01. Introduction

🖧 Our customers

# **04. Our targets:** Our customers

Our planet

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Be a business that enables our customers to live more sustainable lives

# Provide recycling services to our customers

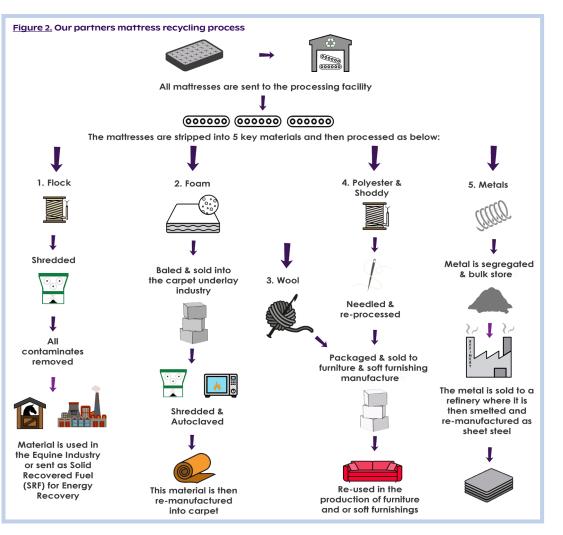
We want to provide our customers with sustainable disposal solutions for all of the products they purchase from us and ensure this is offered at the point of sale for 100% of our customers. In 2022 we've introduced mattress recycling at point of sale for our online customers, rather than just as an email follow up.

# What happens to the mattresses that we recycle?

All of the mattresses we recycle are manually stripped by hand and each material is given a new life. None of these materials go to landfill, but some of the materials are recovered and sent to energy from waste. We're working with our mattress recycling partners to find a better solution for the remaining **1%** of materials that are recovered as energy from waste. Find out what new life your mattress is given in Figure 2.

#### Clear, transparent and evidence-based sustainability communication on our products

We want to make our customer journey as simple as possible, by having evidence based, visual sustainability rankings of each product to streamline our customers process in choosing the right bed for them, and our planet.





Be a business that works with ethical suppliers who hold the same values as Bensons

# Better governance to ensure no modern slavery and ethical labour practices

We'll be enhancing our governance processes across our supply chain and we'll be working towards all of our suppliers having a 4 pillar SMETA audit, with a green score by 2030.

What we plan to do

supplier, made with an element of recycled

steel and delivered in

suppliers. One of our

returning it to local

We work with innovative

suppliers for our Bespoke Collection cleans the water used in production,

waterways in a cleaner

#### 2023

Collate all product bill of materials

#### 2024

Complete our full supply chain map

100% of Tier 1 suppliers with a recent SMETA audit (or similar alternative)

#### 2025

100% of Tier 1 suppliers to have set a Net Zero target

#### 2030

100% of Tier 1 suppliers with a SMETA 4 pillar audit (or similar alternative) - Green score

#### Definition:

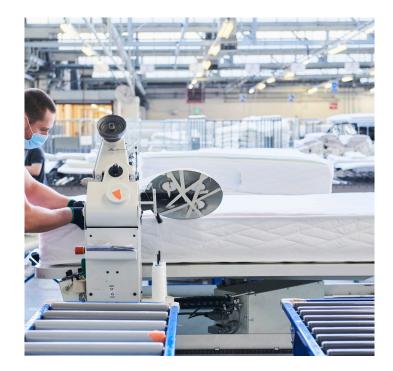
Tier 1 suppliers = brands/ manufacturers that we directly conduct business with. acing ourOur scoring method and<br/>alternative audit definitionsrocessesalternative audit definitionsoply chain and<br/>ig towards allwill be defined in our<br/>Responsible Sourcing Policy<br/>and Code of Conduct.udit, with aalternative audit definitions



#### Increased traceability

Retail supply chains can be notoriously long and complex. We want to work on mapping our full supply chain.

This not only gives us better traceability of our raw materials, it also enables us to identify any high risk areas where sourcing conditions may change due to the climate or where labour standards are high risk.



#### Help our suppliers on their sustainability journey

Our supplier emissions make up 65% of Bensons carbon footprint. Therefore, to reach Net Zero we need to work **Together** to help our suppliers reduce their direct emissions. We plan to do this by helping our suppliers set their own Net Zero targets and ultimately working together to progress both of our sustainability journeys.

**Definition:** SMETA = SEDEX Members Ethical Trade Audit **Our suppliers** 

**Our people** 

Our community



#### What we've done

#### 2011

Commenced LED lighting installs in our retail estate

#### 2014

Began installing and monitoring our half hourly energy data

#### 2018

Introduced our 1,2,3
Save retail energy
policy

#### 2020

Changed our ownbrand mattress packaging from virgin plastic to a recycled plastic and sugarcane alternative

Committed to the British Retail Consortiums Climate Action Roadmap targetting Net Zero by 2040

Started incorporating recyled polyester into some own-brand product ranges

#### 2021

Formed our Sustainability Focus Group

 Rolled out climate change training as mandatory to all employees



Our customers

01. Introduction

# **04. Our targets:** Our planet

Our planet

Be a net zero business by 2040

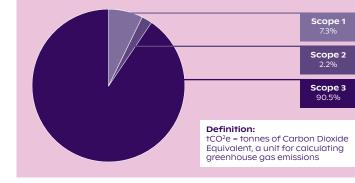
#### The gaps

To be better, we have to be honest. Our sustainability strategy is a moving feast that we'll continually work to improve. We've already identified areas where this sustainability strategy could be better, such as setting 1.5°C science-based targets (SBT's) and product pathways, which is particularly important as 90.5% of our emissions are from our scope 3 (see figure 3). We're working hard to collate the data and do the calculations so we can include them in the future.

#### **Our Carbon Footprint**

In 2022 we've calculated our carbon footprint, using our 2021 FY as our baseline year. Currently, our carbon footprint totals 100,320 tCo<sup>2</sup>e. We'll be working to improve the accuracy of our baseline by increasing data quality in some areas and extrapolating some figures to account for COVID disruptions in our baseline year.

Figure 3 - Our emissions split by scope





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Our planet

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**Our people** 

Our community



What we've done

• Currently over 70% of our estate has LED lighting installed in the majority of fittings.

# 3 04. Our targets: Our planet



#### What we plan to do

#### 2023

Set science-based targets

#### 2027

100% electric company car fleet

#### 2028

100% LED lighting across our estate

#### 2030

Supplied by 100% renewable electricity

#### 2034

Remove natural gas from our estate

#### 2035

100% low carbon Bensons delivery fleet

#### Net zero by 2030 Scope 2 emissions

Our customers

01. Introduction

02. Summary

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**Our suppliers** 

(electricity emissions) We'll reduce our estate electricity consumption in line with SBT's. Until we have defined our SBT's we'll aim to improve our energy efficiency by introducing:

- Sustainability into everyone's roles & responsibilities
- 2. Role-specific energy efficiency training for our people
- **3.** Energy reporting & targets
- **4.** Reviewing our energy policies





#### Net zero by 2035

#### Scope 1 emissions (gas, fuel and fugitive emissions)

In 2023 we're starting our move to a 100% electric (EV) and hybrid company car (CC) scheme. We'll be paying for our CC employees home chargers to encourage a greater uptake in EV's.

Our distribution teams will continue to work hard to make our existing commercial fleet more efficient. We plan to remove gas heating from our portfolio by 2034 and we'll be starting now by choosing new sites with no natural gas.

By 2035 we'll have a delivery fleet made up of low carbon options such as electric.

Bensons Together | sustainability strategy | November 2022 v.1 📵

#### Be a net zero business by 2040



Be a net zero business by 2040

#### What we plan to do

#### 2024

Zero waste to landfill

#### 2025

All flexible plastic packaging to contain >30% recycled plastic

Recycle 30% of our customers old mattresses

#### 2027

50% reduction in recovered waste

#### 2028

Recycle 75% of our customers old mattresses

#### 2030

70% reduction in virgin plastic packaging

100% responsibly sourced timber materials used in our products

100% recyclable packaging

Recycle 75% of our customers old bedframes and bedroom furniture

#### 2035

100% of customer deliveries made via a low carbon vehicle

#### Net zero by 2040

Scope 3 emissions (All of our other indirect emissions)



#### End of life

We're adopting the National Bed Federation's (NBF) 2028 industry goal to recycle 75% of mattresses. So by 2028 we want to ensure that for every mattress sold, we're recycling the equivalent of 75% of that quantity.

However, we have a long way to go to get to our 2028 target, which is why we've also included an interim target for 2025.

We don't just sell mattresses, so we want to recycle 75% of our customers old bedframes, divans and bedroom furniture by 2030 too.

**The difference between recycled & recyclable:** When we talk about recycled packaging, we're referring to packaging made from recycled materials.

Recyclable packaging means ensuring the packaging is able to be recycled by our customers.

#### Waste

Over the years we've worked hard and chosen waste partners who have helped us minimise how much waste we send to landfill. Currently only a small percentage of our waste gets sent to landfill. We want to reduce that to zero by 2024.

We also want to reduce the amount of waste we send to be recovered at energy-from-waste facilities. So we've set ourselves a further target to reduce this by 50% by 2027.

#### Plastics & packaging

We recently created a Packaging Material Guidance and our buyers are working hard with our suppliers to identify where we can move to recycled plastic packaging and use alternative materials.

We understand the devastating environmental impact plastics have, and we equally recognise the important role plastic plays in our business in protecting products such as mattresses. That's why we'll aim to reduce virgin plastic packaging as much as possible and explore equally durable alternatives, that above all protect our products.

**Definition:** Recovered waste = Waste sent to energy-from-waste facilities.

#### **Forests**

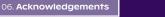
All of our own brand products made here in the UK under our Slumberland, Staples & Co and Simply by Bensons ranges contain only responsibly sourced timber components. We want to increase this to 100% across all of the products we sell that contain timber-related components by 2030.



## STAPLES & CO.



ANA Our community



#### What we've done

Introduced new company

#### 2022

Introduced a cycle 2 work

Offered discounted gym

#### What we plan to do

#### 2023

300 in-house mental health advisors

#### 2025

Maintain incidents per employee rate

10% improvement in Employee Engagement work/life balance score

10% improvement in Employee Engagement Wellbeing score

# 04. Our targets: Our people

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Our planet



bensons

Increase employee

health and

To help improve our

employee health and

wellbeing, which we'll

be measuring against

our annual employee

engagement wellbeing

score, we're aiming to:

wellbeing

Be an employer that provides safe, healthy, diverse workplaces that promote a healthy work/life balance

#### & healthy workplaces

**Provide safe** 

B

**Our people** 

Over the years we've worked hard to ensure we create a safe space for our people. We're proud of the incident rate per employee we've achieved. Here's how we've achieved it and our plan to maintain it:

- All processes, components chemicals and activities assessed for risk
- Relevant control measures put in place
- Appropriate training to meet Management Regulations, duty of care and PUWFR
- Review and audit plan to meet HSE expectations

#### Improve work/life balance

We understand the importance of a healthy work/life balance for our people. Some of the ways we will improve the work/life balance for our people is to:

- Embrace work from home. where possible
- Introduce 1 additional day annual leave (a volunteering day)
- Where possible, offer more flexible working hours
- Introduce increased family leave

#### • Train 300 in-house mental health advisors in Bensons to support our

people and;

- Offer 1 day volunteering day per year.
- This is in addition to the: Cycle 2 work scheme we launched at the end of 2021;
- And our partnership to offer discounted gym memberships.



## 2021

01. Introduction

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Our customers

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**Our suppliers** 

**Our suppliers** 

Our people

B

#### What we've done

Signed the BRC's Diversity & Inclusion Charter

#### 2022

2021

The gender diversity of our Executive Team increased to 50% female

#### What we plan to do



Introduce a women in business community

Introduce an LGBTQ+ community

100% of job adverts analysed for genderneutral wording

#### 2025

50% uptake in increased paternity leave

Total gender parity on the mean hourly rate of pay of full pay relevant employees

# 04. Our targets: Our people

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Our planet



Be an employer that provides safe, healthy, diverse workplaces that promote a healthy work/life balance

Our community

#### Promote diversity & equality

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To be a better business we know we need diverse teams which represent the individuality and diversity of our customers. We want to create a working environment which champions individuality and ensures that everyone can come to work comfortable in who they are.

Our customers

01. Introduction

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Like many companies we have some areas of the business which attract certain gender bias splits. We want to encourage more gender diversity in these areas which is why by the end of 2023, we will analyse 100% of our job adverts to ensure gender neutral wording.

We want to ensure everybody has access to equal opportunities, no matter their gender identity or otherwise. That's why in 2022 we plan to introduce two new communities which will steer future targets in this focus area:

- 1. Women in Business Community
- 2. LGBTQ+ Community

We'll also be introducing extended family leave, in which we want to target a 50% uptake in by 2025.





#### British Retail Consortium's (BRC's) Diversity & Inclusion Charter

In 2021 we signed the BRC's Diversity & Inclusion charter, committing to the following:

- 1. Our CEO will be accountable for Diversity and Inclusion in our business and we will appoint an Executive with ownership for D&I.
- 2. Ensure there is no bias in the recruitment process and undertake a transparent process of audit.
- 3. Take positive action that supports open career opportunity and progression and undertake a transparent process of audit

- 4. To contributing data on our diversity in the workplace which will feed in to the BRC Better Jobs dashboard.
- 5. Create a respectful, inclusive work environment within which every employee has the opportunity to make a meaningful contribution to the company's vision and values.
- 6. We believe supporting equity in the workplace is the responsibility of all line managers.

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Our community

#### What we've done

- Raised over £7 million through the British Heart
- Christmas since 2018
- Raised £370.820 for Mind through our Rollo mattress donations, promotions and gifted air time
- This year we supported Absolute Radio's Cash for Kids campaign and donated 100 mattresses, bedframes and pillows to



#### What we plan to do

- Continue to:
- Support charities and local organisations
- Help mitigate bed poverty

#### 2023

Choose a charity partner

#### 2025

Provide 300 cumulative hours of sleep community education

Provide 6.000 cumulative hours of volunteering



**Our suppliers** 

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bensons

Be a key community partner that provides value through helping mitigate bed poverty and promoting sleep wellness

**Our people** 

#### Charity contributions

01. Introduction

There are a number of ways we plan to continue supporting charities and local organisations:

🖧 Our customers

- 1. Promoting our British Heart Foundation Partnership
- 2. Choosing a national charity partner
- 3. Finding valuable solutions for material offcuts in our factory
- **4.** Introducing in-store customer charity contribution options at the point of sale.

#### Increase community engagement

**Our planet** 

We have been putting our Customers Sleep Wellness® at the heart of everything we do for over 70 years.

We understand the importance of a good night's sleep which is why we want to extend and share our knowledge within our communities.

We plan to do this through:

- Webinars
- Partnering with local schools

In 2023 we aim to introduce 1 volunteering day for our colleagues.

We're so excited to see the value our people bring to their local communities!



Partnered with Mind from 20 January 2020 to 30 September 2021

#### Help mitigate bed poverty

Bed poverty is a huge issue in the UK, ~500,000 children don't have their own bed. This year we helped 100 of those children through Absolute Radios Cash for Kids but we know this only goes a small way to tackling this issue.

Bed poverty can ultimately lead to poor sleep and our resident sleep expert, Dr Sophie Bostock shares how poor sleep links to physical health, mental health and children's development on our Sleep Hub.

How we plan to help mitigate bed poverty:

• Donating to charities that are working to reduce bed poverty.



 Identifying if any of the mattresses we recycle can be cleaned and donated to charity

 Promoting the British Heart Foundation as an alternative which can help increase the accessibility of beds in our industry.

# Governance & our partners



## **05. Governance:**

#### 17 FORTHE GALAS O5. Our partners:

#### **Our policy's**

Our <u>Tax Strategy</u> confirms our Board's commitment to paying the right amount of tax.

Our <u>Modern Slavery</u> <u>Statement</u>.

Gender Pay Gap Report

Quality is paramount to our business, that's why Bensons for Beds Manufacturing is <u>BSI Kitemark</u> <u>accredited</u>.

#### Sustainability Strategy Governance

Bensons Together will be governed by our Sustainability Focus Group (SFG). Our SFG brings together representatives across different areas of the business. The SFG is responsible for meeting our targets set out herein, producing annual sustainability reports and conducting annual reviews to ensure we're consistently improving our Bensons Together strategy. Our Board will have accountability for delivering the sustainability strategy, with our CEO as our exec sponsor. While each of the pillars overlap, we've also appointed sponsors from the exec team to individual pillars.

We will publish annual sustainability reports detailing our progress towards our Bensons Together targets, acting transparently.

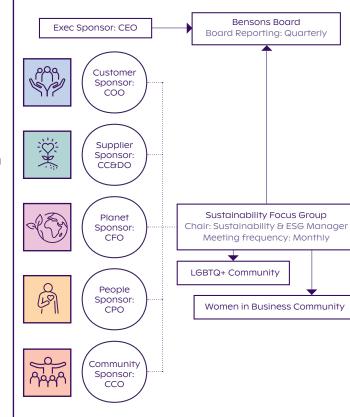


Figure 4. Our Sustainability Governance Structure



#### Bensons for Beds Manufacturing:



# Acknowledgements

#### bensons for **beds**

## **06. Acknowledgements**

# **Thank you!**

We want to thank all of our colleagues, past and present who contributed even in the smallest of ways in creating this strategy. A particularly huge thank you goes out to our Sustainability Focus Group members who have been working together since July 2021 to create Bensons Together. Here's what this strategy means to each of them:



Monika, Manufacturing Compliance & Audit Officer

"...If we all will concentrate on small, manageable steps we can cross unimaginable distances. Having the sustainability strategy in place is crucial to setting up these small steps for a better future for us all.



Newton. Head of Property Services

"...it enables all our colleagues to understand what we stand for as a company and what we are working towards that will not only benefit us now but also our children's and their children's futures."



Chris, Group Head of Legal Compliance & Safety

"...occupational health and safety must be viewed as integral to sustainability and doing so provides an opportunity to better protect workers and achieve a truly sustainable organization."



Andy, Financial Reporting & Planning Manager

"...It's been brilliant that the team at BFB have come together to put this important topic at the forefront of everything we do, driving towards our target of Net Zero by 2040."



Steve, Head of Procurement & Group Services

"To me, Bensons Together means that all of our interactions with our people, our customers, our suppliers, our planet and our communities are not only protected, but flourish into the future?



Lauren. Senior Buyer

"...driving change and working with our suppliers to ensure we have the most sustainable products possible, that are fit for purpose, great quality and align with our brand values."



Leanne Social Media Manager

"...putting sustainability at the forefront is not only important to me on a personal level, but also from the perspective of the customer, who can have confidence that Bensons is protecting both the environment, and the people who make our products."

Sarah.Sustainability

& ESG Analyst

"...It means putting sustainability

at the heart of everything we do to

ensure we are working in harmony

with our customers, our suppliers,

our planet, our people, and our

communities

Rachel,

**Brand Manager** 

"...Every bit we can all do individually

(and commercially) makes a big

difference. Together we can strive for

positive change."



Neil, Head of **Technical Architecture** 

"...going beyond the obvious environmental issues and encompassing the people side of things, helping to ensure we are an organisation that both treats its own employees in a fair and equitable manner and ensures the employees of other companies that we deal with are treated in the same manner"



Jessica, Sustainability & ESG Manager

"Everything about Bensons Together embodies its name. Only together can we create a future Bensons whose value goes far beyond providing the UK with a good night's sleep, something we can all be really proud



Jon, Audit & **Compliance Manager** 

"For me, this is all about people from every part of the business sharing a focus on making Bensons one of the leading retailers in all aspects of sustainability...'



Claire, Head of HR

"...making wise decisions about the global challenges we face in our business...

of."



Donna, Outbound Planning & Transport Compliance

"...showing that we care as a person and a business... Ensuring that we have a good work life balance and that our plans and targets are always achievable."

